# **Bryan Strawser**

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# Appointments

Bryghtpath LLC (2014 – present)

2014 – present: Founder, Principal, & Chief Executive Officer

George Washington University (2017 – present)

2017 – present: Senior Fellow, Center for Cyber and Homeland Security (CCHS)

University of Phoenix (2016 – present)

2016 - present: Interim Chief Security Officer, under contract via Bryghtpath LLC

University of Minnesota – Carlson School of Management (2016 – present)

2016 - present: Member, Board of Advisors

## Education

2014 Masters, Business Administration (MBA), University of Minnesota - Carlson School of Management

2012 Certificate, National Preparedness Leadership Initiative (NPLI), Harvard University – JFK School of Government & Harvard T.H. Chan School of Public Health

Project: Public/Private Sector Collaboration Toolkit

Faculty Mentor: Dr. Barry Dorn, MD, MPH

2010 Certificate, Senior Executive Leadership Program, Northwestern University – Kellogg School of Management

2008 B.S., Criminal Justice Administration, University of Phoenix

## **Publications**

#### **Books**

[1] Strawser, Bryan & Otremba, Jennifer. (2017). "Workplace violence & threat assessment programs." Bryghtpath LLC, October 2017.

# Refereed Journal Articles / Conference Proceedings

[1] Strawser, Bryan & Hirsch, Kimberly. (2014). "When a drip becomes a flood: Lessons learned from Target Corporation's first large-scale business disruption." *Journal of Business Continuity & Emergency Planning*, Volume 8, Number Two, December 2014.

## Op-Eds, Book and Magazine Essays, and Other Writing

- [1] Strawser, Bryan. (2016). "The Challenge of Balancing Project Management Skills." *PECB Insights*, December 2016. <a href="https://insights.pecb.com/2016/12/21/challenge-balancing-project-management-skills/">https://insights.pecb.com/2016/12/21/challenge-balancing-project-management-skills/</a>
- [2] Strawser, Bryan. (2014). "Public/Private Partnerships: An Overview." *Secure360 Blog*, July 2014. http://secure360.org/2014/07/publicprivate-partnerships-an-overview/
- [3] Strawser, Bryan. (2014). "Resilient communities need public-private partnerships to survive." *Asian Disaster Preparedness News*, June 2014.
- [4] Strawser, Bryan. (2012). "Target: Preparedness helps build strong, healthy, and safe communities." Federal Emergency Management Agency Blog. June 1. <a href="http://blog.fema.gov/2012/06/target-preparedness-helps-build-strong.html">http://blog.fema.gov/2012/06/target-preparedness-helps-build-strong.html</a>
- [5] Strawser, Bryan. (2011). "The Importance of Preparedness: An Interview with FEMA's Tim Manning." A Bullseye View. October 3. <a href="https://corporate.target.com/article/2011/10/tim-manning-on-preparedness">https://corporate.target.com/article/2011/10/tim-manning-on-preparedness</a>

# Whitepapers

- [1] Strawser, Bryan. (2017). "Crisis Communications 101: Managing your reputation in the 24x7 digital age." *Bryghtpath LLC*, July 2017.
- [2] Strawser, Bryan. (2017). "Active Shooter 101: Protecting your organization against the unthinkable." Bryghtpath LLC, June 2017.
- [3] Strawser, Bryan. (2016). "Rethinking Disaster Recovery: The Impact of Cloud Computing on Disaster Recovery Strategy." *Bryghtpath LLC*, June 2016.
- [4] Strawser, Bryan. (2016). "The Zika Threat: How to protect your employees and minimize disruption to your business." *Bryghtpath LLC*, May 2016.

# Fellowships, Awards, and Honors

- 2017 Senior Fellow, George Washington University, Center for Cyber and Homeland Security (CCHS)
- 2016 Humphrey Policy Fellow, University of Minnesota, Humphrey School of Public Affairs
- 2014 Business Continuity Institute Awards, Business Continuity Team of the Year (Target Corporation), Highly Commended
- 2012 International Association of Emergency Managers, Global Business/Industry Preparedness Award
- 2011 Target Corporate Leadership Award Deliver Leadership Excellence
- 2010 Target Corporate Leadership Award Enhance Our Reputation
- 2009 Top 20 Under 40, Security Director News

# Recent Invited Talks / Conference Presentations

Shots Fired: Leading in an Active Shooter Situation. BCPA, Richfield, Minnesota USA, July 2017

Shots Fired: Leading in an Active Shooter Situation. Secure 360, Minneapolis, Minnesota USA, May 2017

Leading Upwardly: The Executive / SME Interface. Secure 360, Minneapolis, Minnesota USA, May 2017

Global Risk: Strategies for Uncertain Times. Secure 360 Wisconsin, Milwaukee, Wisconsin USA, September 2016

Global Risk: Strategies for Uncertain Times. Secure 360 Iowa, Des Moines, Iowa USA, September 2016

Global Risk: Strategies for Uncertain Times. Secure 360, Saint Paul, Minnesota USA, May 2016

Holy Crap! 60 Minutes is outside! Secure 360, Saint Paul, Minnesota USA, May 2016

Crisis Leadership: Leading your organization through chaos and uncertainty. FBI Infragard, Minnesota Chapter, Eden Prairie, Minnesota, March 2016

When the \$#!@ Hits the Fan: Lessons from Crisis Leadership. Project Management Institute, Minnesota Chapter Breakfast, Bloomington, Minnesota, November 2015

Business Continuity & Crisis Management in the Cyberbreach Age. Minnesota Counties Intergovernmental Trust Cybersecurity Conference, Saint Cloud, Minnesota, October 2015

A Program Management Approach for Business Continuity Management. Secure 360, Saint Paul, Minnesota USA, May 2015

Globalization: Becoming a Global Business Continuity Leader. Secure 360, Saint Paul, Minnesota, USA, May 2015.

Generating business value through strong project management. Professional Education & Certification Board, Webinar, May 2015

CISSP Prep: An overview of the Business Continuity & Disaster Recovery domains. *Private Client*, Webinar, May 2015.

Building Organizational Resilience amidst Global Uncertainty. *Information Systems Security Association (ISSA)*Special Interest Group on Security Education & Awareness, Webinar, March 2015
Public Private Partnerships: Where to start?. Emergency Management Summit, Minneapolis, Minnesota, November 2013

21st Century Resiliency Challenges, Asia Pacific Economic Cooperation (APEC) – 2013 Symposium and Train-the-Trainer Workshop on Promoting SME Business Continuity Plans, Taipei, Taiwan, August 2013

Superstorm Sandy: Lessons Learned for Business & Community Resiliency, Secure 360, Saint Paul, Minnesota USA, May 2013

Superstorm Sandy: Lessons Learned for Business & Community Resiliency, Retail Industry Leaders Association – Assets Protection Conference, Orlando, Florida USA, May 2013 (Keynote w/ Jill Heath)

An Overview of Crisis Management & Business Continuity at Target, Wisconsin Governor's Conference on Homeland Security & Emergency Management, Wisconsin Dells, Wisconsin USA, March 2013

Building a Private Sector Crisis Management & Business Continuity Program, Secure 360, Saint Paul, Minnesota USA, May 2012

## **Recent Panels**

Careers in Information Security: A conversation with CISOs, *Student 360*, Saint Paul, Minnesota, USA February 2017 (as Moderator)

Partners in Planning: How government & the private sector work together to plan major events, *Secure 360*, Saint Paul, Minnesota, USA, May 2016 (as Moderator)

Global Supply Chain Turbulence: Insights from the Logistics Industry, Asia Pacific Economic Cooperation (APEC) – 2013 Symposium and Train-the-Trainer Workshop on Promoting SME Business Continuity Plans, Taipei, Taiwan, August 2013 (as Participant)

Public-Private Partnerships in Action, 2013 Building Resilience through Public-Private Partnerships Conference, Washington, DC, July 2013 (as Participant)

Sustaining a Resilient Global Supply Chain, 2013 Building Resilience through Public-Private Partnerships Conference, Washington, DC, July 2013 (as Moderator)

Public / Private Sector Partnership Programs – An Open Dialogue, National Emergency Management Association Mid-Year Policy & Leadership Forum, Arlington, Virginia USA, March 2013 (as Chair)

Leadership Lessons from Private Sector Emergency Management, National Emergency Management Association Annual Policy & Leadership Forum, Seattle, Washington USA, October 2012 (as Chair)

Public/Private Partnerships in Emergency Management, Federal Emergency Management Agency (FEMA) Think Tank Conference Call, Colorado Springs, Colorado USA, July 2012 (as Participant)

Private Sector Business Continuity, US Chamber of Commerce – Business Civic Leadership Center (BCLC) Regional Meeting, San Diego, California USA, March 2012 (as Participant)

State Models for Effective Public-Private Partnerships, National Emergency Management Association Mid-Year Policy & Leadership Forum, Arlington, Virginia, USA, March 2012 (as Chair)

Private Sector Business Continuity Planning, Asia Pacific Economic Cooperation – Emergency Preparedness Working Group, Sendai, Japan, August 2011 (as Participant)

The Role of the Private Sector in Long-Term Economic Recovery, Federal Emergency Management Agency (FEMA) National Recovery Seminar, Alexandria, Virginia USA, July 2011 (as Participant)

#### **Professional Work**

## **Employment**

Bryghtpath LLC, Principal & CEO, 2014 - present

Target Corporation, 1993 – 2014

Sr. Director, Global Crisis Management, Business Continuity, & Intelligence, 2009 – 2014

Special Assignment, Manager, Research & Analysis Center, 2009

Manager, Innovation, 2007 – 2009

Manager, Planning & Design, 2006 – 2007

Process Owner, Crisis Management, 2005

District Assets Protection Team Leader, 1997 – 2005

Market Assets Protection Team Leader, 1996 – 1997

Executive Team Leader – Assets Protection, 1996 – 1996

Assets Protection Specialist, 1993 – 1995

West Central Regional Community Corrections (Indiana), Community Corrections Officer, 1994

Fountain County (Indiana) Sheriff's Department, Work Crew Supervisor, 1993 - 1994

#### **Academic Advisory Boards**

University of Minnesota, Carlson School of Management, Advisory Board (Member), 2016 - present

#### **Industry Committees**

Conference Board, Business Continuity & Crisis Management Council (Member), 2012 – 2014 Retail Industry Leaders Association (RILA)

Horizons Innovation Committee (Member) 2007 – 2009

Disaster Recovery & Preparedness Committee (Member), 2009-2011

Disaster Recovery & Preparedness Committee (Vice Chair), 2012-2014

#### Non-Profit Service

Coalition for Public Safety, Minnesota Advisory Board (Member), 2016 – present

National Emergency Management Association (NEMA)

Board Member, 2011 – 2013

Chairman, Private Sector Committee, 2011 – 2013

Member, Strategy & Reform Committee, 2012 – 2014

Upper Midwest Security Alliance, Executive Advisory Board (2010 – 2011)

#### **Technical Committees**

ISO 22301 Lead Auditor & Lead Implementer Examination Review Committee, Professional Evaluation and Certification Board, 2016

Auditing Management Systems for Risk, Resiliency, Security, & Continuity Management. American Society for Industrial Security / ANSI, 2012 – 2014

# Training Facilitated

Mentor for new seed trainers for APEC Members, Asia Pacific Economic Cooperation (APEC) – 2013 Symposium and Train-the-Trainer Workshop on Promoting SME Business Continuity Plans, Taipei, Taiwan, August 2013 (4 Days)

# Press Coverage & Appearances

KARE-11 Television: "Target has 'Command Center' for Hurricane Sandy, other emergencies" by Lindsey Seavert, November 7, 2012

Japan Times: "APEC workshop focuses on disaster preparedness" by Alex Martin, August 3, 2011

## **Professional Services**

#### **Professional Affiliations**

Asia Crisis & Security Group (ACSG)

Association of Continuity Planners (ACP)

Association of Minnesota Emergency Managers (AMEM)

Association of Threat Assessment Professionals (ATAP)

American Society for Industrial Security (ASIS)

Business Continuity Planners Association (BCPA)

Disaster Recovery Institute International (DRII)

FBI - Infragard

International Association of Campus Law Enforcement Administrators (IACLEA)

International Association of Emergency Managers (IAEM)

International Association of Professional Security Consultants (IAPSC)

Information Systems Audit and Control Association (ISACA)

Minnesota Council on Non-Profits

National Emergency Management Association (NEMA)

Project Management Institute (PMI)

Retail Industry Leaders Association (RILA)

Royal Institute of International Affairs, Chatham House, London

Saint Paul (MN) Chamber of Commerce

The Business Continuity Institute (BCI)

US Chamber of Commerce - Small Business Alliance

US State Department - Overseas Security Advisory Council (OSAC Constituent Member)

## **Professional Certifications**

Master Business Continuity Professional (MBCP), Disaster Recovery Institute, 2014

Member, Business Continuity Institute (MBCI), The Business Continuity Institute, 2013

Certified Emergency Manager (CEM), International Association of Emergency Managers (IAEM), 2014

Certified Protection Professional (CPP), American Society for Industrial Security (ASIS), 2014

COBIT5: Foundation, Information Systems Audit & Control Association (ISACA), 2014

Certified Information Systems Security Professional (CISSP), ISC(2), 2014

Project Management Professional (PMP), Project Management Institute, 2014

Program Management Professional (PgMP), Project Management Institute, 2014

Portfolio Management Professional (PfMP), Project Management Institute, 2014

FEMA Professional Continuity Practitioner, FEMA Emergency Management Institute, 2014

Certified Business Continuity Vendor (CBCV), Disaster Recovery Institute, 2014

Certified ISO 21500 Lead Implementer (Project Management), PECB, 2014

Certified ISO 22301 Lead Implementer (Business Continuity), PECB, 2014

Certified ISO/IEC 27001 Lead Implementer (Information Security), PECB, 2014

Minnesota Emergency Manager (MnCEM), MN Homeland Security & Emergency Management, 2015

#### **Industry Standards & Regulatory Expertise**

ASIS SPC.1: Organizational Resilience: Security Preparedness & Continuity Management Systems

ASIS SPC.4: Organizational Resilience Maturity Model

BCI GPG2013: Business Continuity Institute: Good Practice Guidelines (2013)
BS25999: British Standard for Business Continuity Management Systems
COBIT5: Control Objectives for Information and Related Technology (COBIT5)
FFIEC: Federal Financial Institutions Examination Council – Business Continuity

ISO 21500: Guidance on Project Management
ISO 22301: Societal Security - Business Continuity
ISO 27001: Information Security Management

NFPA 1600: Standard on Disaster / Emergency Management and Business Continuity Programs

# **Professional Training**

# **FEMA**

A Emergency Management Institute	
FEMA IS-1.a:	Emergency Manager: An Orientation to the Position
FEMA IS-3:	Radiological Emergency Management
FEMA IS-7:	A Citizen's Guide to Disaster Assistance
FEMA IS-10.a:	Animals in Disaster: Awareness and Preparedness
FEMA IS-11.a:	Animals in Disasters: Community Planning
FEMA IS-15.b:	Special Events Contingency Planning for Public Safety Agencies
FEMA IS-22:	Are you Ready? An in-depth guide to Citizen Preparedness
FEMA IS-29:	Public Information Officer Awareness
FEMA IS-42:	Social Media in Emergency Management
FEMA IS-55.a:	Household Hazardous Materials: A Guide for Citizens
FEMA IS-56:	Hazardous Materials Contingency Planning
FEMA IS-75:	Military Resources in Emergency Management
FEMA IS-100b:	Introduction to Incident Command System
FEMA IS-120a:	Introduction to Exercises
FEMA IS-130:	Exercise Evaluation & Improvement Planning
FEMA IS-139:	Exercise Design
FEMA IS-156:	Building Design for Homeland Security for Continuity of Operations
FEMA IS-200b:	Incident Command System for Single Resources & Initial Action
	Incident - IAI
FEMA IS-208.a:	State Emergency Management
FEMA IS-230b:	Fundamentals of Emergency Management
FEMA IS-235b:	Emergency Planning
FEMA IS-240a:	Leadership & Influence
FEMA IS-241a:	Decision Making & Problem Solving
FEMA IS-242a:	Effective Communication
FEMA IS-244a:	Developing and Managing Volunteers
FEMA IS-247a:	Integrated Public Alert & Warning System (IPAWS)
FEMA IS-248:	IPAWS for the American Public
FEMA IS-250.a:	Emergency Support Function 15 (ESF-15) – External Affairs
FEMA IS-265:	Basic Instructional Skills
FEMA IS-271.a:	Anticipating Hazardous Weather and Community Risk
FEMA IS-288:	Role of Voluntary Agencies in Disaster
FEMA IS-317:	Introduction to Community Emergency Response Teams
FEMA IS-366:	Planning for the Needs of Children in Disasters
FEMA IS-393.a:	Introduction to Hazard Mitigation
FEMA IS-405:	Mass Care – Emergency Assistance Overview
FEMA IS-450:	Emergency Preparedness for Federal Employees
FEMA IS-454:	Fundamentals of Risk Management
FEMA IS-453:	Introduction to Homeland Security Planning
FEMA IS-520:	Introduction of Continuity of Operations Planning for Pandemic
TT1 64 70 500	Influenza
FEMA IS-522:	Exercising Continuity Plans for Pandemics
FEMA IS-523:	Resilient Accord – Exercising Continuity Plans for Cyber Incidents
FEMA IS-524:	Continuity of Operations Planning Workshop
FEMA IS-525:	Guardian Accord Workshop
FEMA IS-526:	Mission Essential Functions (MEF)
FEMA IS-545:	Reconstitution Planning
FEMA IS-546.a:	Continuity of Operations (COOP) Awareness
FEMA IS-547.a:	Introduction to Continuity of Operations (COOP)
FEMA IS-548:	Continuity of Operations (COOP) Manager
FEMA IS 550:	Continuity Exercise Design
FEMA IS-551:	Devolution Planning
FEMA IS-559:	Local Damage Assessment

#### FEMA Emergency Management Institute (continued)

FEMA IS-632.a: Introduction to Debris Operations

FEMA IS-634: Introduction to FEMA Public Assistance Programs

FEMA IS-662: Improving Preparedness & Resilience through Public/Private Partnership

FEMA IS-700.a: National Incident Management System Introduction FEMA IS-701.a: NIMS Multiagency Coordination System (MACS)

FEMA IS-703.a: NIMS Resource Management FEMA IS-706: NIMS Intrastate Mutual Aid

FEMA IS-775: Emergency Operations Center Management & Operations

FEMA IS-794: FEMA External Affairs Program Liaison
FEMA IS-800.b: National Response Framework Introduction

FEMA IS-822: Fundamentals of Management & Support Coordination of Federal Disaster

Operations

FEMA IS-860.a: Introduction to the National Infrastructure Protection Plan (NIPP)

FEMA IS-908: Emergency Management for Senior Officials

FEMA IS-912: Retail Security Awareness

FEMA IS-913.a: Critical Infrastructure Security & Resilience

FEMA IS-921.a: Implementing Critical Infrastructure Development Programs

FEMA IS-2900: National Disaster Recovery Framework (NDRF)

FEMA HSEEP-1: FEMA Homeland Security Exercise & Evaluation Program – HSSEP (40

Hours)

FEMA ICS-300: Incident Command System for Expanding & Intermediate Incidents (18 hours)

FEMA PDS: Professional Development Series – PDS (40 Hours)

FEMA G202: Debris Management (36 Hours)

FEMA G191: Incident Command System / EOC Interface (8 Hours)

FEMA G272: Warning Coordination (12 Hours)

FEMA G288: Local Volunteer & Donations Management (8 Hours)
FEMA G290: Basic Public Information Officer – PIO (12 Hours)

FEMA G557: Rapid Needs Assessment – Local Incident Size-Up & Command (8 Hours)
FEMA G775: Emergency Operations Center Management & Operations (20 Hours)

FEMA PDS 230/235: Principles of EM/Planning PDS Capstone (4.5 Hours)

FEMA PDS 240: Leadership & Influence Capstone (8 Hours)

FEMA PDS 241: Decision Making & Problem Solving Capstone (4.5 Hours)

HSEM MN100: Emergency Management Director Course (12 Hours)

## Disaster Recovery Institute International

BCP 501: Business Continuity Planning BCP 601: Master's Case Study Review

# Other Professional Training

FBI Active Shooter Executive Law Enforcement Training, June 2013 (4 hours)